UC San Diego is defining the future of the public research university. Through our first-ever Strategic Plan, we have developed five goals and multiple strategies to ensure that we achieve our mission and vision as a student-centered, research-focused, service-oriented public university. These goals are:

- Educating students who are capable of solving global challenges;
- Cultivating a diverse community that encourages respectful dialogue and ensures accessible and affordable education;
- Nurturing a collaborative and interdisciplinary research culture that advances knowledge and transforms lives;
- Driving economic development and cultural enrichment;
- Creating a sustainable infrastructure for years to come.

Whether we are training our next generation leaders, developing new technology or enhancing our sustainability initiatives, like our water conservation efforts — which you will read about in this issue — we are doing what we can to make our campus, our community and our world better for all of us.

Through our Strategic Plan, we have also identified four main research priorities that enable us to further our positive impact on our community and world through innovative and collaborative investigations that tackle pressing global challenges and lead to new discoveries, technologies, therapies and treatments. The research themes are:

- Exploring the basis of human knowledge, learning and creativity;
- Understanding cultures and addressing disparities in society;
- Understanding and protecting the planet;
- Enriching human life and society.

You can read more about UC San Diego’s Strategic Plan at http://plan.ucsd.edu. I also encourage you to read my blog at http://chancellor.ucsd.edu for updates on campus events and initiatives.

With kind regards,

Pradeep K. Khosla
Chancellor
UC San Diego
ALTMAN CLINICAL AND TRANSLATIONAL RESEARCH INSTITUTE - CTRI

Designed by Zimmer Gunsul Frasca and anticipated to be completed in Summer 2015, this new facility will provide the space necessary to consolidate and expand the “bench to bedside” translational research on the East Campus. The project will create a multidisciplinary environment that brings together laboratory scientists and clinical investigators in order to foster translation of fundamental biological discoveries into new treatments and to enhance understanding of human disease.

UC SAN DIEGO JACOBS MEDICAL CENTER

Designed by Cannon Design and anticipated to be completed in Summer 2016, this new facility will provide an expansion of hospital facilities at the UC San Diego Medical Center in La Jolla, providing a full spectrum of primary and specialty services, emergency and urgent care services, expanded cardiac and oncology services, and new inpatient perinatal services.

After completion of the project, the Medical Center on the East Campus will offer a full spectrum of primary and specialty services, emergency and urgent care services, expanded cardiac and oncology services and new inpatient perinatal services. The UC San Diego health care system operates at two major locations, La Jolla and Hillcrest. Each location supports an acute care hospital and a broad range of outpatient primary and specialty medical and surgical services. This project will enable UC San Diego to expand inpatient and outpatient services to meet the evolving needs of San Diego’s growing population.

OUTPATIENT PAVILION

Designed by CO Architects and anticipated to be competed in Summer 2017, the facility will consolidate and centralize several outpatient surgical services and integrate them with diagnostics and physical therapy to support all elements of patient care within the East Campus Health Sciences Neighborhood. Specific program uses include Ambulatory Surgery, Outpatient Imaging, Physical Therapy, Occupational Therapy, Rehabilitation, and disease specific clinics that focus on Pain, Urology, Musculoskeletal, Breast and Infusion.

The proposed facility is planned to improve productivity, promote multi-disciplinary collaboration, enhance patient convenience, and grow market share by developing disease-specific centers.

CENTER FOR NOVEL THERAPEUTICS

Designed by Perkins + Will and anticipated to be competed in Summer 2017, the facility is intended to promote creation of new personalized therapeutics through research conducted by UC San Diego investigators and private sector collaborators in shared space. The project seeks to bring together necessary multidisciplinary expertise to discover new, more effective treatment, diagnostic, and prevention interventions, and shorten the time required to bring these new interventions to clinical trials. Students and post-doctoral fellows will be trained in drug discovery, create shared resources and learning forums of mutual interest to academic and private sector scientists.
The Capital Improvements Status Map is an interactive map where each project link leads to a detailed project information sheet. Available online at http://physicalplanning.ucsd.edu/projects/index.html

Planned Enhancements to Support Research, Patient Care and Student Life

Location of instructional and research facilities, as well as necessary campus support facilities, such as housing and parking, is directed by UC San Diego’s Long Range Development Plan (LRDP), which is prepared in response to campus enrollment and population projections.

Projects Under Construction — East Campus

Jacobs Medical Center — 510,000 GSF with anticipated completion in Summer 2016. The project will provide an expansion of hospital facilities at the UC San Diego Medical Center in La Jolla. The new hospital tower will have 245 inpatient beds that will enable this facility to offer a full spectrum of primary and specialty services, emergency and urgent care services, expanded cardiac and oncology services and new inpatient perinatal services. The project also includes a helipad, 69,000 renovated GSF of existing hospital space and construction of a new central utility plant to support the hospital.

Altman Clinical and Translational Research Institute — 330,000 GSF with anticipated completion in Spring 2016. The project will provide the space necessary to consolidate and expand the “bench to bedside” translational research. It encompasses clinical research space including dry and wet laboratories, human subject research space, administrative support spaces and faculty physician offices for the cardiovascular center. The project also increases chilled water, high temperature hot water and emergency power capacity on the East Campus.

East Campus Parking Structure II — 1,275 spaces with anticipated completion in Fall 2015. The project will primarily serve patient and visitor needs, while also providing some staff parking. It comprises an interior atrium to accommodate a 1,200,000 gallon Thermal Energy Storage (TES) tank.

Projects Under Construction — West Campus

Gilman Transit Center — with anticipated completion in December 2014. This project, located on the north and south sides of Gilman Drive between Myers Drive and Russell Lane, is a regional hub for the network of buses serving the campus. The transit center provides four new shelters (two SuperLoop bus stations and two campus shuttle stations); bus turnouts to allow buses and shuttles to load passengers more efficiently, while keeping vehicle and bicycle traffic moving; larger waiting areas for bus riders, seating, lighting and signage; bike racks and dedicated bike lanes; and drought tolerant open space improvements.

Additional regional transportation projects are coming to UC San Diego that will transform the way we access campus and help our community achieve sustainability goals by reducing greenhouse gas emissions related to vehicle travel. These include a new bridge across Interstate 5 at Gilman Drive to better connect east and west campuses for vehicles, bicycles and pedestrians; the Light Rail Transit (“Trolley”) project with two UC San Diego stations; improvements to Voigt Drive and Campus Point Drive to accommodate future Direct Access Ramps from Interstate 5 for high occupancy vehicles; and a major expansion to the Genesee Avenue bridge and interchange with enhanced bicycle features. Visit http://onthego.ucsd.edu for additional information.
October 9th marked the opening of the new Black’s Beach Restroom Facility. Thanks to the combined efforts of the Blacks Beach Foundation, the City of San Diego Lifeguards, Council member Sherri Lightner and UC San Diego, the popular surf spot has its first ever environmentally friendly restroom facility. The prefabricated unit features three light weight durable concrete restrooms – one dedicated exclusively for lifeguard use – that are open from approximately sunrise to sunset daily. Every effort was made to minimize the view and environmental impacts by placing the structure on the northwest side of the Black’s Beach lower asphalt lot and choosing color and materials to blend with the local environment. The facility includes solar panels on the roof to power low voltage lights and security cameras. An existing steel container that housed lifeguards’ rescue gear was also replaced with a prefabricated storage unit that uses the same color and materials as the restroom.

“We are very grateful for the wonderful partnership we have with UC San Diego,” said Rick Wurts, chief of the City of San Diego Lifeguards, who are helping to fund maintenance of the facility. “The university is a tremendous supporter of public safety and the beach community.”

**Coastal Meander Expansion**

The Scripps Institution of Oceanography Coastal Meander Expansion is anticipated to start construction soon. This project proposes to develop a new, publicly available trail on its campus, affording sweeping ocean views of the San Diego coastline from La Jolla Cove to Torrey Pines State Beach, from a coastal terrace 150-200 feet above the beach. The trail features a sensitively designed pathway and boardwalk along a west-facing slope, connecting two existing coastal overlook sites already being developed at Scripps. Adding to the State’s network of coastal trails, this trail is an extension of the Scripps Coastal Meander and will be mapped and signed as part of the California Coastal Trail.

**Community Open House – November 19, 2014**

**When:** November 19 from 4:00 PM to 7:00 PM;  
**Where:** Forum Hall, University Town Center (above the Wells Fargo Bank)

Please join us for an informative session to gain insight into campus plans, operations, sustainability efforts, upcoming projects, and topics of interest to the community. Learn more about the UC San Diego Campus and Interact with UC San Diego Staff from: Operational Strategic Initiatives, Physical and Community Planning, Housing Dining Hospitality, Transportation Services, Facilities Management/Sustainability, Health System. To attend, please RSVP to adelouri@ucsd.edu by November 15th.

**Information You May Be Looking For**

Useful Web sites:
- **Homepage** - [http://ucsd.edu](http://ucsd.edu)  
- **News** - [http://ucsdnews.ucsd.edu](http://ucsdnews.ucsd.edu)  
- **Strategic Plan** - [http://plan.ucsd.edu](http://plan.ucsd.edu)  
- **Chancellors Blog** - [http://chancellor.ucsd.edu](http://chancellor.ucsd.edu)  
- **Events** - [http://calendar.ucsd.edu](http://calendar.ucsd.edu)  
- **Campus Tours** - [http://ucsdnews.ucsd.edu/tours/index.html](http://ucsdnews.ucsd.edu/tours/index.html)  
- **Sustainability** - [http://sustainability.ucsd.edu](http://sustainability.ucsd.edu)  
- **Capital Projects** - [http://capital.ucsd.edu](http://capital.ucsd.edu)  
- **Physical and Community Planning** - [http://physicalplanning.ucsd.edu](http://physicalplanning.ucsd.edu)

Something you’d like to see in the Newsletter? Suggestions? Questions?  
**Contact**  
Anu Delouri - (858) 822-0150  
Robert Clossin - (858) 534-4589  

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